

In North West London eight CCG's are organised into two federations. Each federation has an Accountable Officer with overall responsibility for the strategic direction and delivery of plans for the CCGs making up the federation.

The federations in North West London are made up as follows:

<p>Outer federation –</p> <ul style="list-style-type: none"> • Brent CCG • Harrow CCG • Hillingdon CCG 	<p>Inner federation –</p> <ul style="list-style-type: none"> • Central London Healthcare (Westminster & Victoria) CCG • West London (Kensington, Chelsea, Queens Park,Paddington) CCG • Hammersmith & Fulham CCG • Great West (Hounslow) CCG • Ealing CCG
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Scope

Between June 2014 – December 2014 Alison worked as the deputy Director of Delivery and Performance for the Brent, Harrow and Hillingdon CCG federation.

Alison line managed a team of 5 staff and was responsible to the Director of Delivery and Performance for the following :

Deliverables:

CCG Assurance Domain	Strategic Issue	Operational objectives and deliverables
Domain 1: Are patients receiving clinical commissioned high quality services?	Performance	Ensure performance management and contract escalation processes are in place across acute, mental health and community contracts. In association with contract leads, implement remedial actions where required, including escalation through to Governing Bodies.
Domain 3: Are CCG plans delivering better outcomes for patients?	NHSE Assurance	Working with Director Quality & Safety and Chief Operating Officers to ensure robust plans and trajectories are in place to address the 8 NHSE priorities for 2014/15 including, Referral to Treatment (RTT), diagnostics, cancer, A&E, IAPT, dementia and Winterbourne
Domain 1: Are patients receiving clinical commissioned high quality services?	System Resilience	Support System Resilience Chairs to put into effect system processes and improvement trajectories to meet NHSE A&E and RTT targets working across the whole system. Lead the NWL wide system resilience/surge work with providers on A&E & RTT in support of local system resilience plans.
Domain 5: Are CCGs working in partnership with others	CMH A&E Closure	Working with Director Nursing and Quality, Central Middlesex Hospital (CMH) patch lead and CCGs put in place capacity and demand management processes to support the safe closure of CMH A&E and effective

		working of Northwick Park Hospital A&E.
Domain 6: Does the CCG have strong and robust leadership	Commissioning Support Services	In support of the Commissioning Support Services (CSS), working with the Transition Director to lead the successful transition of commissioning support services from NWL Commissioning Support Unit to NWL CCG's in line with CSS business case design principles and affordability.
Domain 6: Does the CCG have strong and robust leadership	Delivering QiPP and Projects	Put in place robust PMO processes, documentation, reporting and adverse variance escalation reporting that supports delivery of QiPP and Project targets. Agree with accountable officer the mechanism to use
Domain 5: Are CCGs working in partnership with others	Shaping a Healthier Future (ShaF)	Strengthen the alignment between ShaF Programme Management Office (PMO) process and operational delivery of strategic programmes within CCG's
Domain 5: Are CCGs working in partnership with others	Shared Areas of Work	Lead the PMO processes in support of shared areas of work, provide support to workstream leads and manage slippage against agreed targets. Report to CCG's progress against plans and refresh agreed list of priorities 6 monthly.
Domain 6: Does the CCG have strong and robust leadership	Team Development	Progress the recruitment and development of staff into vacant roles working with the transition programme to identify opportunities for suitable staff at risk as a result of the new organisational structures.

Alison Fowler
December 2014